FROST & SULLIVAN

FROST & SULLIVAN

Global Mega Trends and Their Impacts on Future of Mobility

Presentation by:

Yeswant Abhimanyu Manager, LATAM Research

Agenda

About Frost & Sullivan

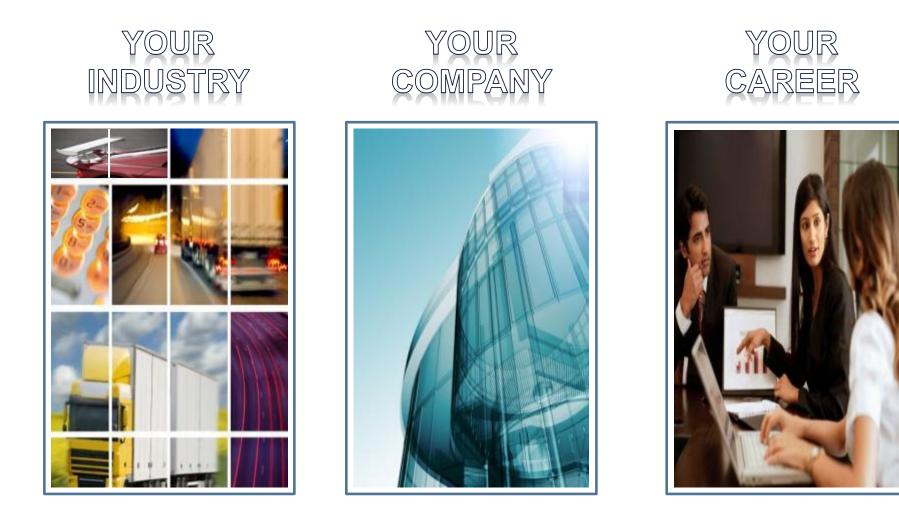
Mega Trends Impacting the Future of Mobility

- Urbanization City as a Customer
- Connectivity and Convergence
- Bricks and Clicks
- Future of Mobility

Conclusions

Frost & Sullivan Value Proposition

We support you in understanding the future of your industry, growth opportunities for your company and your career



Our Global Footprint of 45 Offices in 30 Countries Scanning the Globe for Opportunities and Innovation



Our Industry Coverage



Aerospace and Defense



Infrastructure



Consumer Technologies



Information and

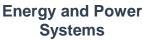
Communication Technologies



Automotive Transportation and Logistics



Minerals and Mining





Chemicals, Materials and Food

Environment and Building Technologies



Electronics and Security



Healthcare



Industrial Automation and Process Control





New Mobility Business Models (e.g. Car Sharing)



Hot Industry Topics (e.g. Big Data)



Future of Car Retailing



Vehicle Connectivity



Future Fuels, Powertrain, CO2



Vehicle Aftermarket



Automated Mobility



Vehicle Leasing and Ownership



Connectivity and Convergence



Future of Smart Cities and Living Labs



New Business Models



Future of Retail: Bricks and Clicks





Future of Mobility



Regional Reports on



Other Industry

Mega Trends Impacting the Future of Mobility



News Headlines in 2025



Robots enter our personal lives



Digital Assistants Guide our Everyday lives





3D printing is commonplace. 4D printing is gaining mainstream acceptance . 4G has given way to 5G





Mobile financial transactions are now in crypto-currencies.



US signs agreement to introduce high speed rail service from LA to Mexico

There are 6 million (semi) autonomous cars in Europe and North America.



Summer Sale: Low-cost holidays in space.



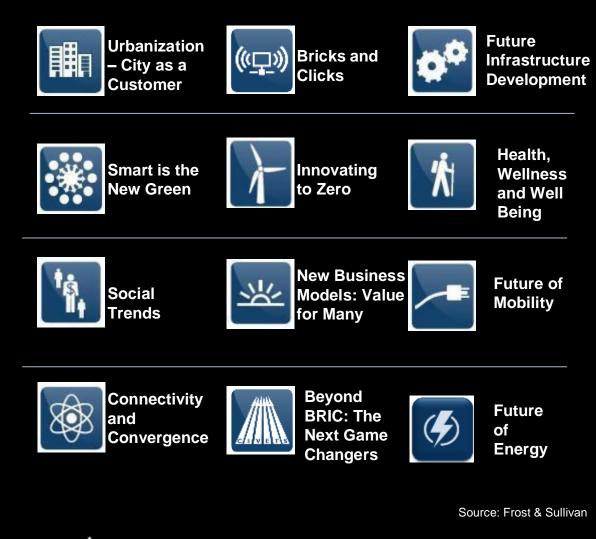
Source: Frost & Sullivan

What is a Mega Trend?

What is a Mega Trend?

Mega trends are transformative, global

forces that define the future world with their far reaching impact on business, societies, economies, cultures and personal lives Megatrends have local and regional implications and timing of impact varies geographically



Urbanization -City as a Customerll



Mega Cities

NTRAI FASTER

CORRIDOR

Mega Regions

Subtract and Subtr

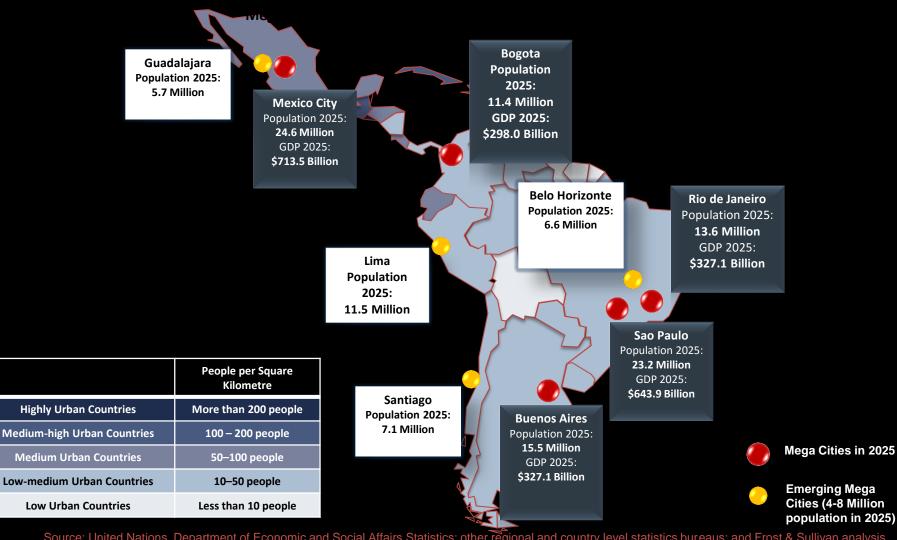
FROST 🕉 SULLIVAN

ga

opridor

Mega Cities

By 2025, it is Expected that 86% of the Population (567 million people) in Latin America Will Be Living in Urban Areas.

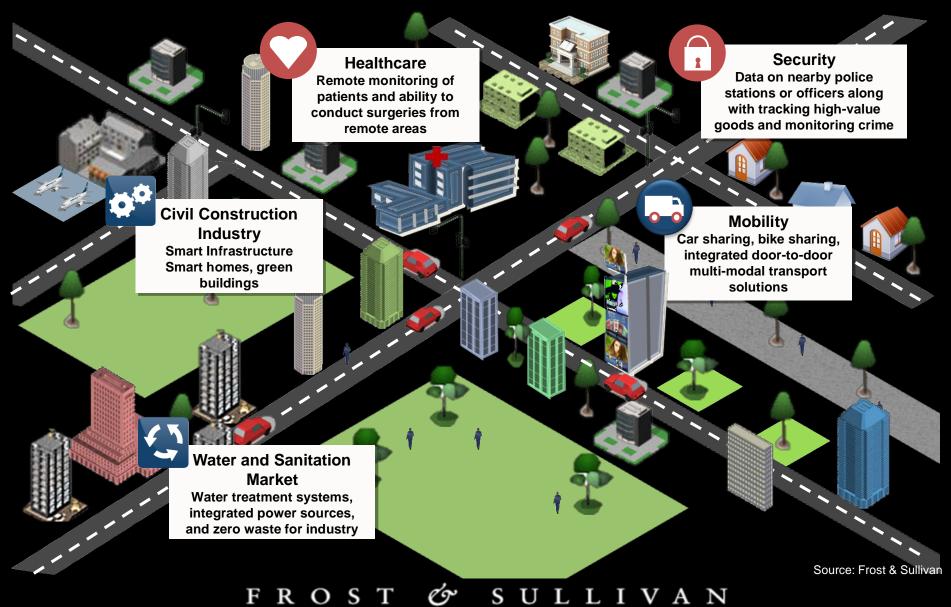


Source: United Nations, Department of Economic and Social Affairs Statistics; other regional and country level statistics bureaus; and Frost & Sullivan analysis.

S U LLIVAN R

City as a Customer

Urbanization will Create Numerous Cross-sectoral Micro Implications and Opportunities in Latin America.



Top 20 Megacities – Regional Transportation Policies Congestion, low emission zones and road user charging initiatives in the emerging economies will have a major impact on car mobility

	Delhi	Mumbai	Beijing	Shanghai	Moscow	Seoul	New York	London	Tokyo
Bus Rapid Transit Lanes	~	\bigotimes	V	2011	\bigotimes	2011	~	~	\bigotimes
Metro/Subway	V	2011	V	~	V	\checkmark	\checkmark	\checkmark	~
Congestion Charging	Planned	Planned	2012	2012	Future	V	Planned	V	Future
Parking Cuts	\bigotimes	${igodot}$	${igodot}$	\bigotimes	${igodot}$	\checkmark	\checkmark	\checkmark	\bigotimes
Road use Charging/Ban	\otimes	Yes	1 Week Day Ban	1 week Day Ban	\otimes	1 Week Day Ban*	\otimes	0	Future
EV/Hybrid Incentives	•	${igodot}$	•	V	${igodot}$	\checkmark	\checkmark	\checkmark	\checkmark
Bicycle Lanes	${igodot}$	\otimes	V	~	${igodot}$	V	V	*	V
Emission Standard	Euro 4	Euro 4	Euro 4	Euro 4	Euro 3 Euro 4 by 2012	Euro 4	CAFÉ 27.5mpg. 34.1 mpg by 2016	Euro 4 Euro 5 by 2011	25% reduction by 2015
🚫 Not planned	Not planned V Existing currently * Voluntary no road usage incentive Source: Frost & Su							e: Frost & Sulliva	

SULLIVAN

FROST OF

City as A Customer – What does it mean to Car Industry ? Integrated door to door mobility solutions

New mobility business models like car sharing



Connected Driving e.g. V2V and V2I



Cars designed around Cities and not cities designed around cars



Flag-ship brick and click Retail Stores



All Inclusive Integrated Mobility Supplier and Smartphone Application

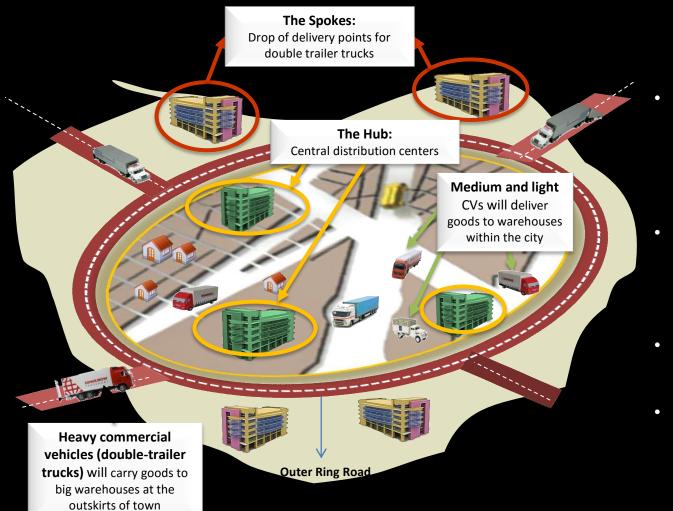


Low emission Taxi Programs & New Urban Vehicle Technologies



Future Urban Logistics Distribution

The Future of Urban Logistics—The Hub and Spoke Logistics Model in Urban Environments

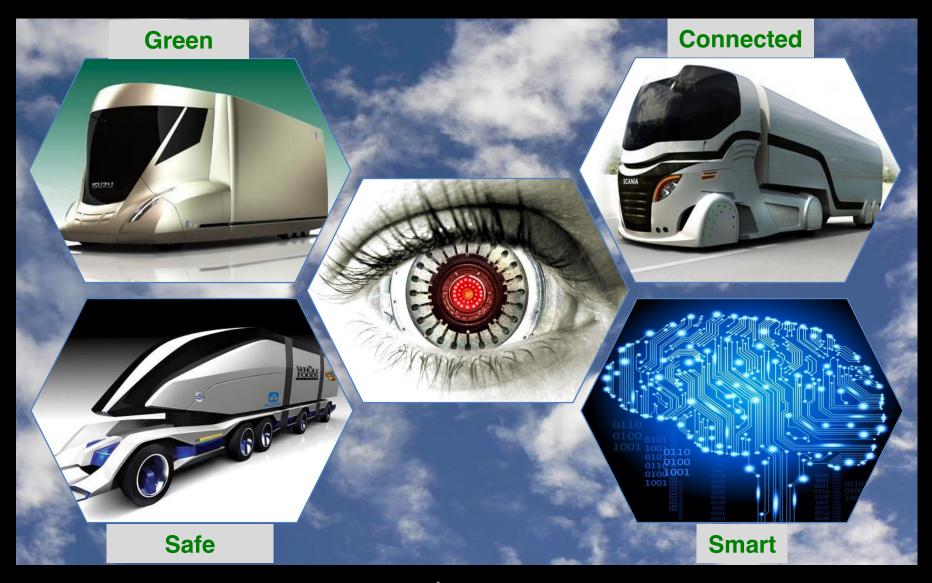


Macro to Micro Implications

- New technologies in tracking deliveries, such as track and trace, Radio-frequency identification (RFID) in warehouses to evolve
- New business models, such as innight services, special delivery, and self-collection points to grow in popularity
- ~50.0% reduction in trucks going in and out of cities
- Ensures "on-time delivery" for retailers

Source: Frost & Sullivan

Vision of the Future: What Will be the Traits of Truck of The Future?



Connectivity & Convergence



80 Billion Connected Devices By 2020

10 Connected Devices for Every Household by 2020 (11 for US)

5 connected devices for every user by 2020

5 billion internet users by 2020

500 devices with unique digital IDs (Internet of things) per square kilometre by 2020

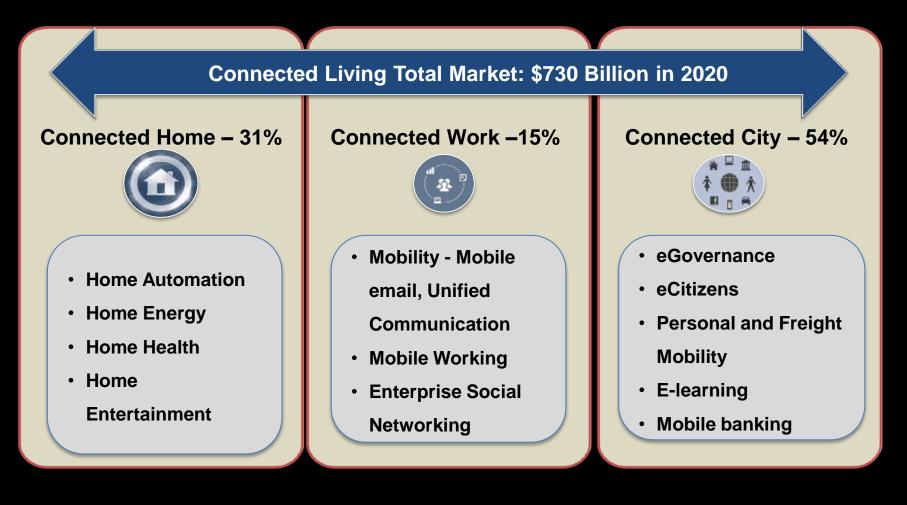


340,282,366,920,938,463,463,374,607,431,768,211,456

FROST 🕉 SULLIVAN

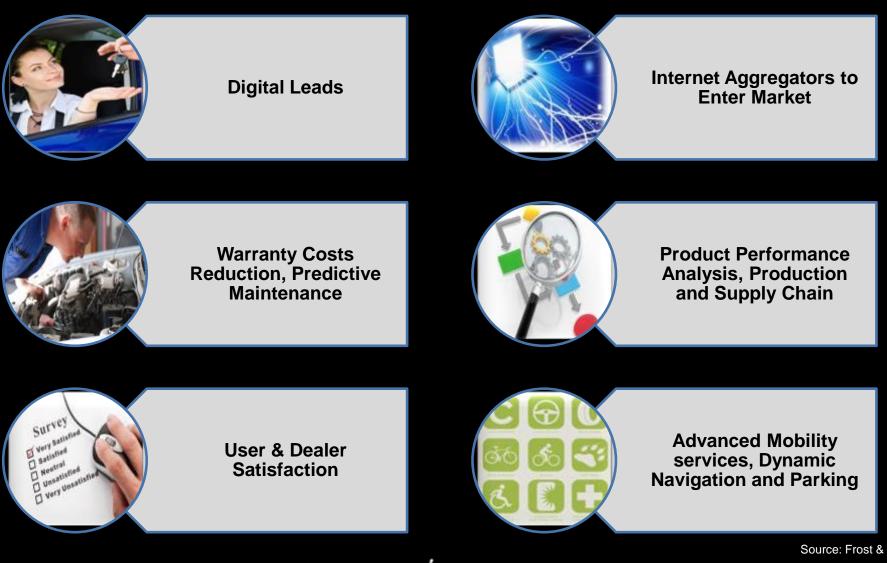
Sub Trend: Future Connected Living Ecosystem

Connected life contains three important aspects of connected home, connected city, and connected work



Source: Frost & Sullivan

Sub Trend: Why Big Data in the Auto Industry – The Business Case Annual savings of ~\$700—1500 per car for OEMs from leveraging Big Data



SULLIVAN S Т R

Sub Trend: Future Autonomous World Anything That Moves, Could be Autonomous in the Future

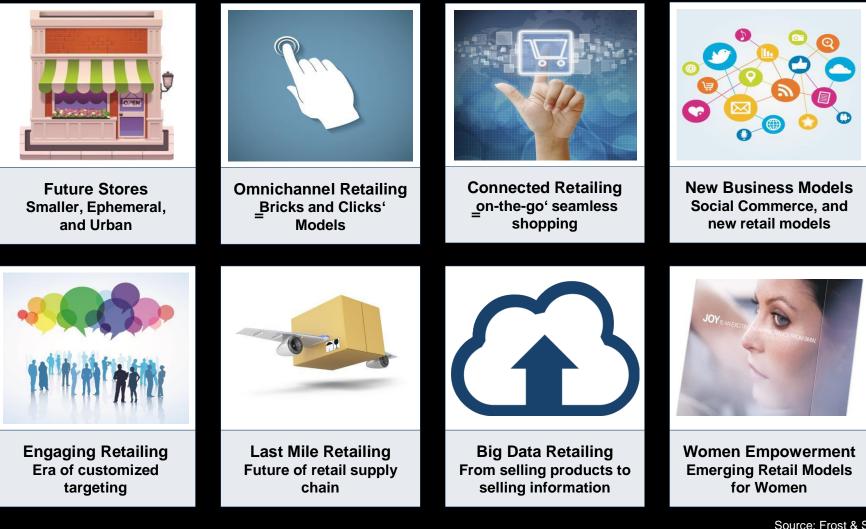


SULLIVAN S F R Ο Т

Bricks and Clicks



Top Transformational Shifts Expected to Shape the Future of Retailing (2013 to 2020)



SULLIVAN R

Transformational Shift: Omnichannel Future of Retailing From Bricks to Clicks to Bricks and Clicks'

Bricks (pre-2000)

Department Supermarkets Hypermarkets Stores







Advent of Clicks (post-2000)

Online Mobile Payments Mobile Apps



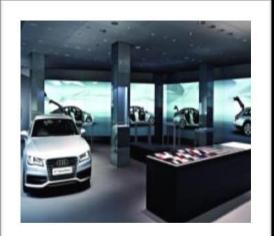
The Future — Bricks and Clicks



Source: Frost & Sullivan

Emerging New Retail Formats in the Automotive Industry

Although conventional channels will still sell majority of vehicles by 2025, new channels to market will emerge



Digital Flagship Stores



Lifestyle Stores



Pop Up Stores



Mobile retailing

R

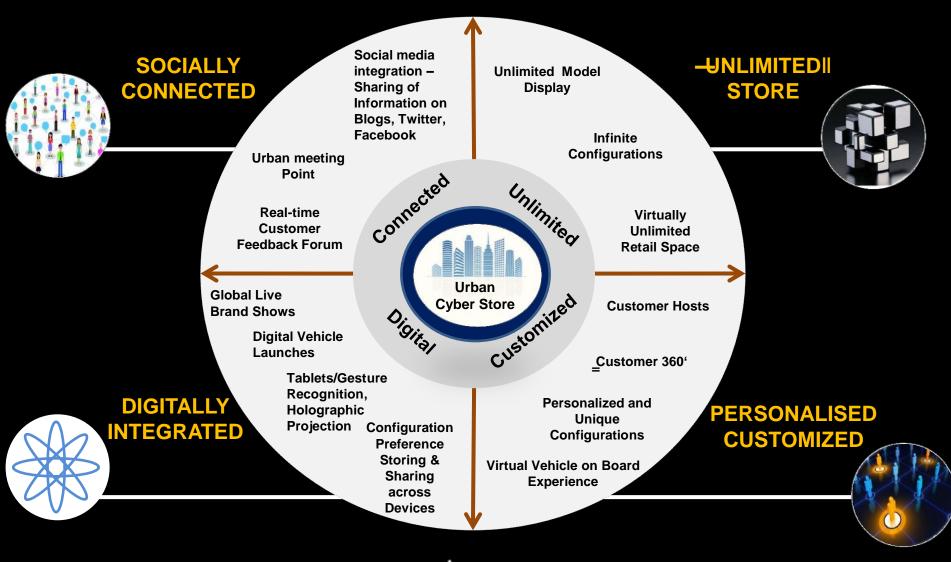


On-line retailing 3rd P OST *ど* SULLIVAN



3rd Party Online Stores

The Car Dealership of the Future The –UnlimitedII 24 hour Urban Digital Store

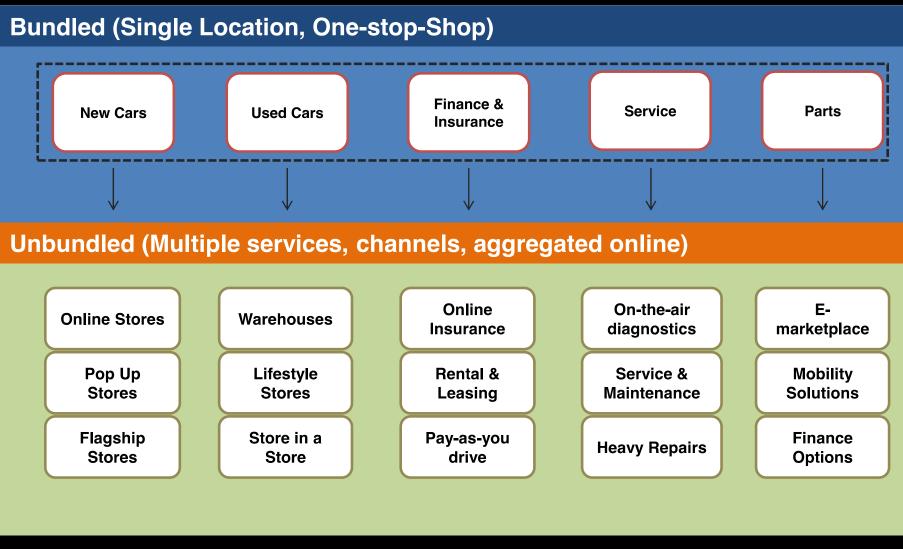


S

R

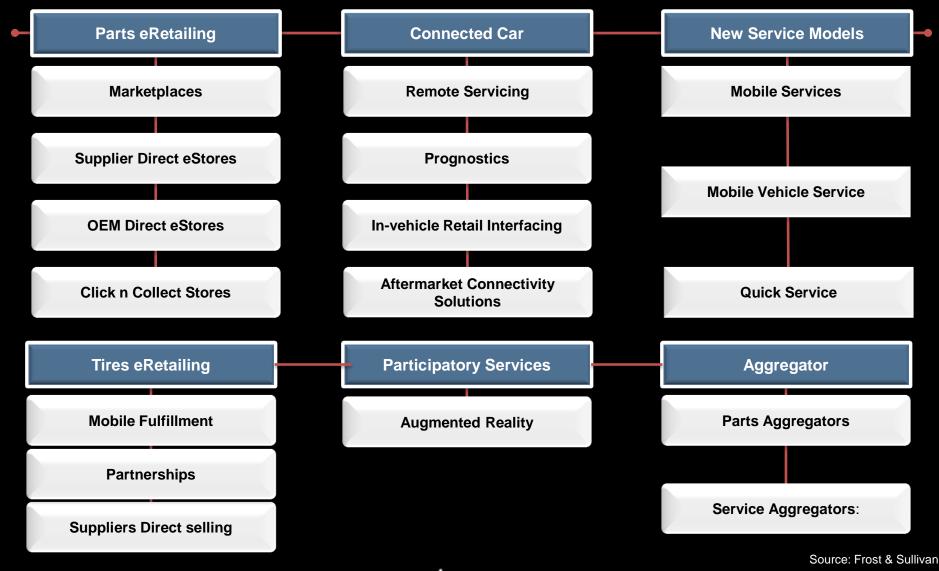
SULLIVAN

Unbundling of the Automotive Business The Multi Channel strategy for the future



FROST 🔗 SULLIVAN

New Entrants and Disruptive Models in the Aftermarket Traditional participants will need to invest or acquire new entrants in order to survive and grow.

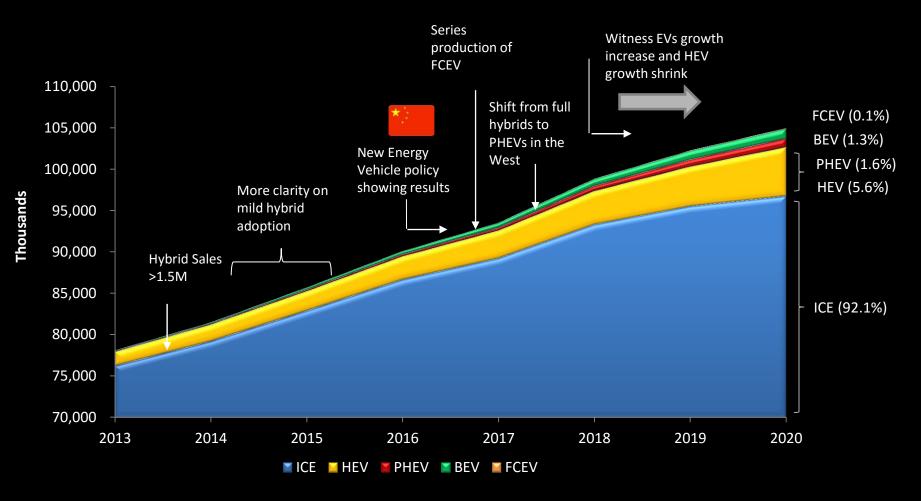


Future Of Mobility



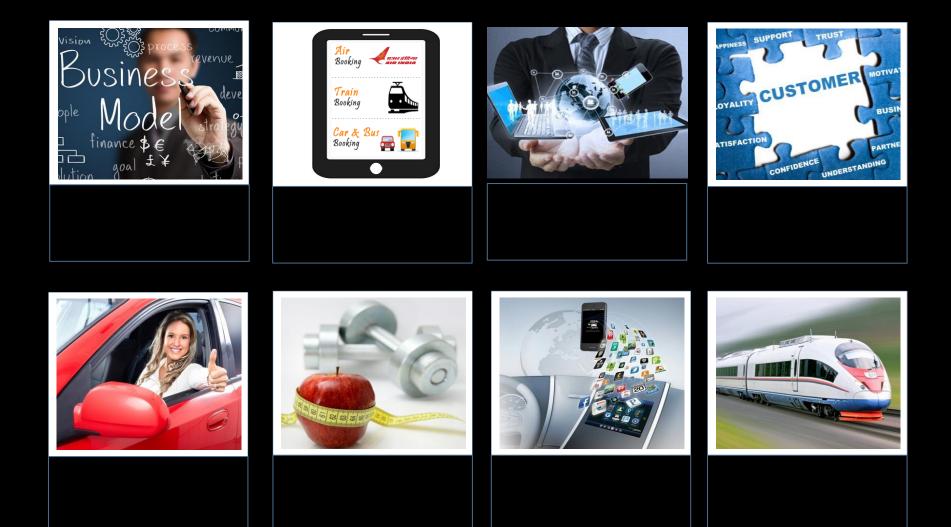
Global Powertrain Market

Euro 5 will continue to push cleaner and greener emission reducing technology in Chile's Powertrain market



Source: Frost & Sullivan

Top Transformational Shifts Expected to Shape the Future of Mobility



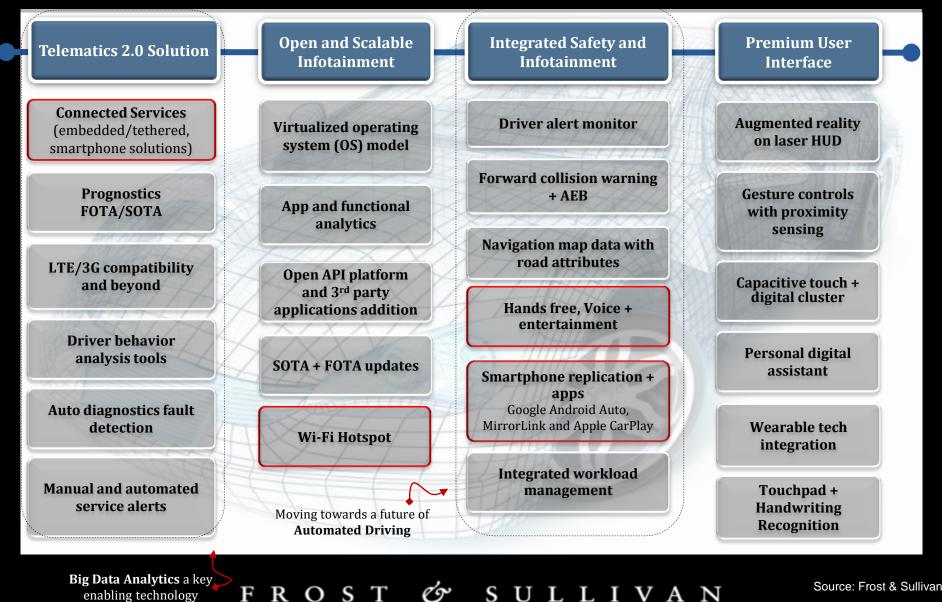
Source: Frost & Sullivan

Future Innovation in Mobility to Focus on The "Wild" Side

Unknown Solutions	Technology Innovation Traffic Prediction system Dynamic Parking ADAS features	Wild Innovation Mobility Integration New Mobility Products and Services Micro mobility solutions			
	Improvement Micro cars	Application Innovation Corporate mobility solutions			
Known Solutions	Electric and FC Cars	Car Sharing			
	Electric Bikes	Car Pooling			
		Bike Sharing			
	Met Needs	Unmet Needs			
		Source: F			
	FROST 🔗 SU	JLLIVAN			

Connected Cars To See Huge Growth With Apple and Android Entering the Industry

OEMs such as Volvo offer OnCall in the Chilean Market



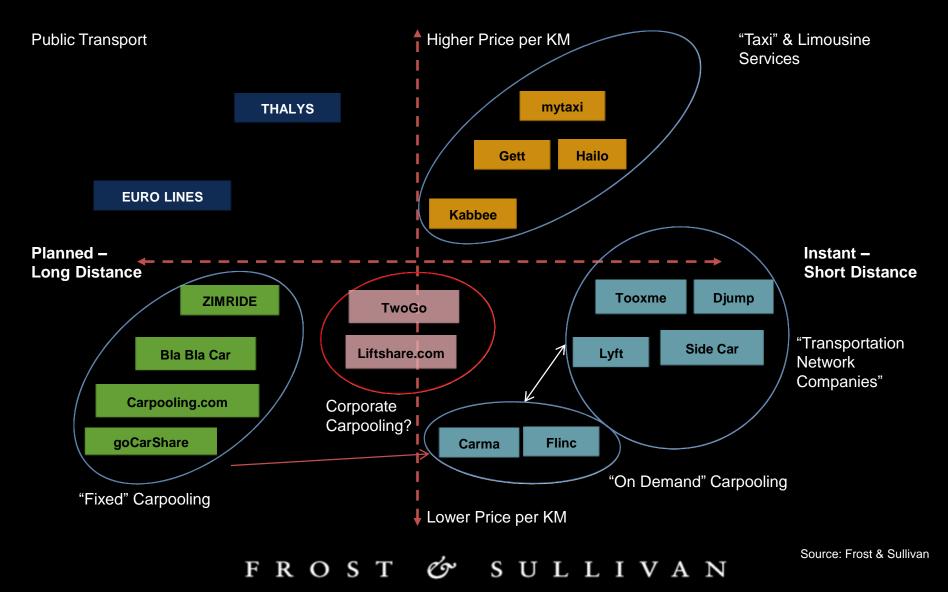
Micro Mobility Market to Witness Accelerated Growth Micro-mobility solutions market to explode in future – Over 125 models identified with over Half expected to be Launched by 2017/18



Source: Frost & Sullivan

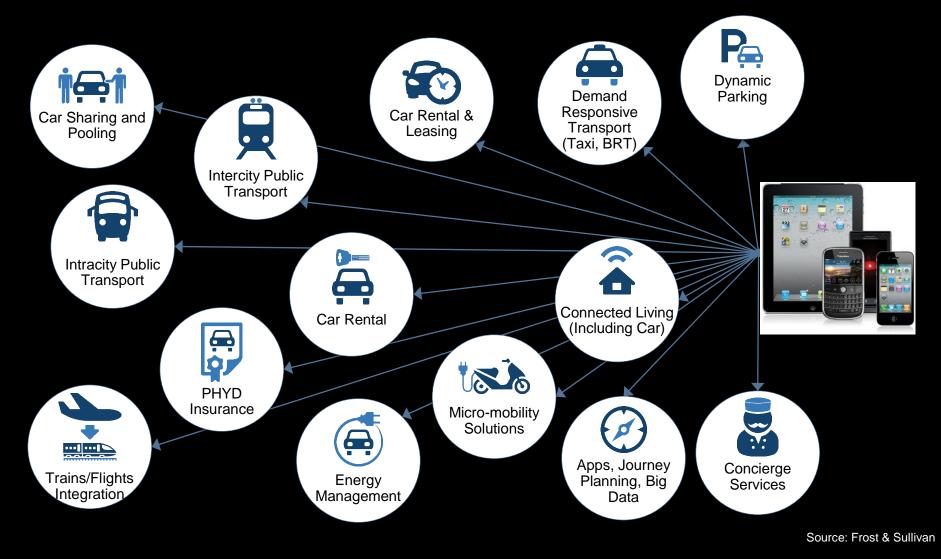
Transformational Shift: New Business Models—Growth of Ride Sharing Business Models Globally

Tripda, Viaja conmigo, Nos Fuimos, Rides are examples; E-Hailing with examples such as Easy Taxi exist in Chile

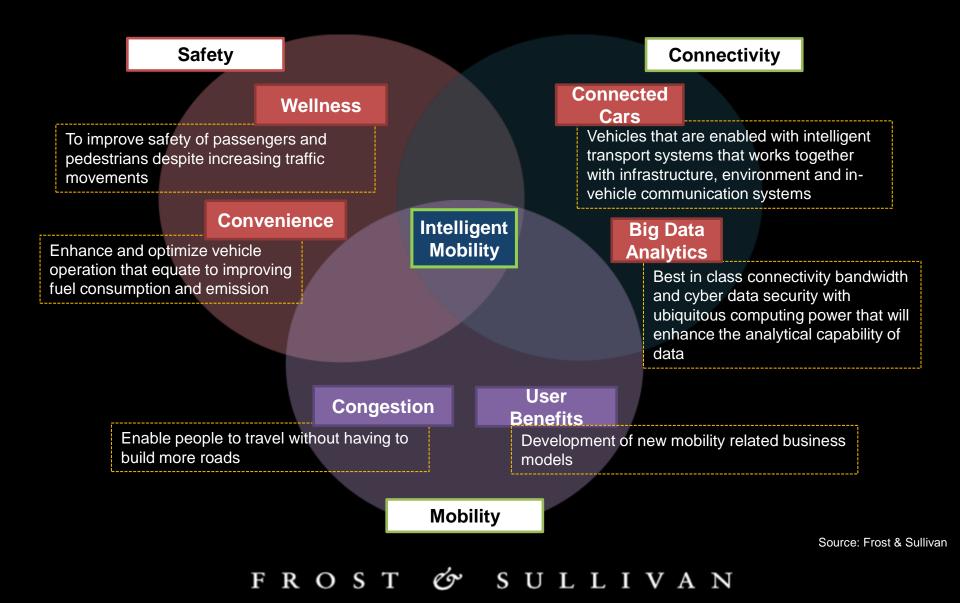


Transformational Shift : Integrated Mobility

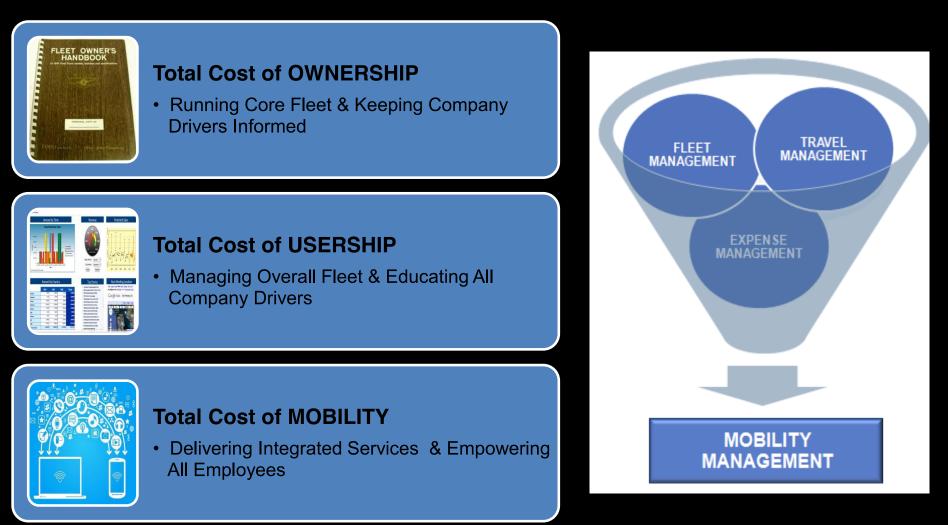
Technology enabled, any device delivery of real-time, door-to-door, multi-modal travel encompassing pre-trip, in-trip and post-trip services bringing Convenience, Time & Cost Savings to the Mobility User – Chile's *Bip!* Card in Santiago an example



Intelligent Mobility – convergence of safety, connectivity and mobility



Transformational Shift : Future of Corporate Mobility - From TCO to TCM



Source: Frost & Sullivan

Frost & Sullivan's Vision for the Future of Corporate Mobility



Integrated Multi Modal Platforms (for business)



OEMs increase Corporate Mobility footprint



Growth of -sharingll reducing need to own / sole use (e.g. company car)



Mobility Auditing & Mobility Budgets



Changing working locations/patterns change mobility requirements



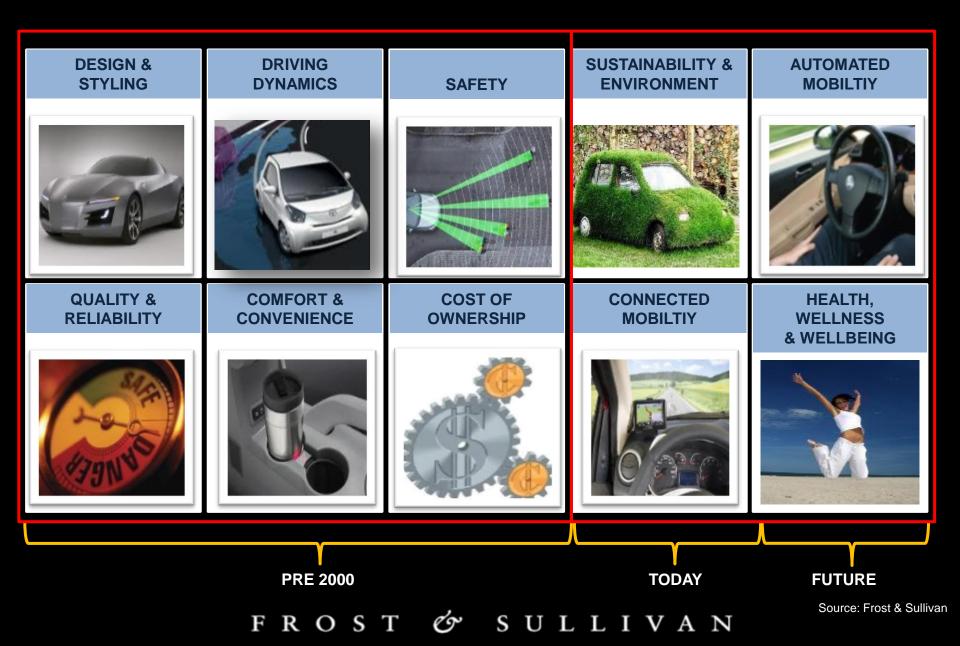
Rise of Internet Aggregators (smartphone enabled)

Source: Frost & Sullivan

Conclusion



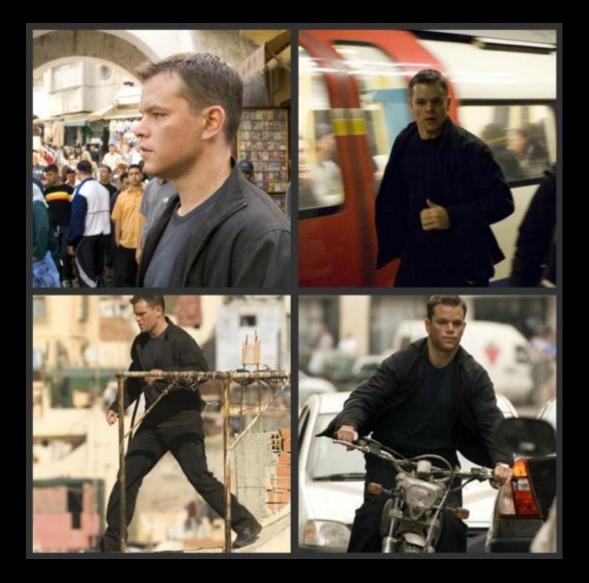
How the Automotive Industry Will Differentiate Itself In Future



Conclusion: Is the Future of Mobility James Bond



..... or Jason Bourne!



Learn More About – New Mega Trendsll



Published Book: <u>New</u> Mega Trends

Implications for our Future Lives By Sarwant Singh Publisher: Palgrave Macmillan http://www.palgrave.com/products/t itle.aspx?pid=577423



Join Our Mega Trend Group On

Mega Trends: Strategic Planning and Innovation Based on Frost & Sullivan Research

FROST & SULLIVAN

Yeswant Abhimanyu

Program Manager, LATAM Research, Automotive & Transportation

+55 11 3065 8426



Yeswanta@frost.com